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**EUROPEAN UNIVERSITY INSTITUTE, FLORENCE**

**ECONOMICS DEPARTMENT**

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## Upstream or Downstream Information Sharing ?\*

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### *Abstract:*

In a price-setting vertically separated duopoly model I analyse whether the manufacturers will share private demand information themselves, or will leave this to their retailers. In a vertically integrated price-setting duopoly with private demand information, the firms will benefit from committing, before they receive their private demand signals, to pool this information with their rival. Taking this as a starting point, the question asked in this paper is whether the manufacturers, who receive the information through market research, will commit to share this information themselves, or hand it over to their retailers knowing that the retailers subsequently will share the demand signals. The expected profits to the manufacturers from both scenarios are calculated. A comparison shows that the manufacturers always prefer to share themselves.

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## 1. Introduction.

This paper analyses information sharing in a differentiated Bertrand duopoly which is vertically separated; that is, the two manufacturers sell their products through independent retailers. The demand for the two products is stochastic and not directly observable to the agents. However, in the main part of the paper the manufacturers are assumed to receive private signals about the stochastic demand. The literature on information sharing has shown that in the vertically integrated version of this model the expected profit of each duopolist will increase if the firms (before receiving their signals) commit to sharing their private information with their competitor (Vives 1984, Prop. 4). The objective of the present analysis is to investigate whether the manufacturers will want to share the information themselves or will instead want their retailers to do so.

In the marketing literature the use of retailers and other intermediaries has traditionally been attributed to the intermediaries' having special capabilities for performing their functions. In his widely used textbook Philip Kotler writes: "The use of middlemen largely boils down to their superior efficiency in making goods widely available and accessible to target markets. Marketing intermediaries, through their contacts, experience, specialization, and scale of operation, offer the firm more than it can usually achieve on its own" (Kotler 1988, p. 520). However, recently a number of authors (McGuire and Staelin (1983), Bonanno and Vickers (1988), Lin (1988), Moorthy (1988), Coughlan and Wernerfelt (1989), and Gal-Or (1990)) have shown that there may also be a strategic motivation for manufacturers' choosing to distribute their product through intermediaries. Even when the manufacturers are equally capable of performing the functions of the intermediaries they may choose to delegate tasks to independent agents, e.g. retailers. The fundamental idea behind these papers is that in so doing the manufacturers can ease the competition in the market,

since the independent retailer acts as a kind of commitment device. Through the contract between manufacturer and retailer a manufacturer can move the reaction curves of the retailers in a credible way. Using this possibility in a strategic manner can lead to higher profit to the manufacturer than if it undertook the retailing task itself.

The question motivating this paper is then: could the same type of reasoning apply to the manufacturers' private information about a stochastic demand parameter? As referred to above, in a differentiated Bertrand duopoly model there are benefits to each vertically integrated manufacturer from committing to share the information. But the results on vertical separation seem to call for some reflection on whether the information sharing should take place at the manufacturing or at the retailing level if the industry is not vertically integrated. The analysis does, however, lead to perhaps the most intuitive answer, that the manufacturers will prefer to share the information themselves.

The framework for the analysis is a merger of the vertical separation and the information sharing models. The two manufacturers have to choose between an upstream or a downstream information sharing arrangement (UISA or DISA) before they receive the signals about the stochastic demand. Under the UISA the manufacturers share the signals and use the new pooled signal when they contract with their retailers. As in the information sharing literature, information transmission is assumed to be truthful, both between manufacturer and retailer, and between manufacturers (retailers) under the UISA (DISA). Risk-neutral retailers will accept contracts which, conditional on the information about demand, yield nonnegative expected profits. However, assuming that there is a large pool of potential retailers, the expected profits of the two chosen retailers will be zero in equilibrium. The expected profits to the manufacturers from this



arrangement are to be compared with those from the DISA. Under the DISA each manufacturer contracts with a retailer on the basis of the manufacturer's private signal (and not the pooled signal, as under UISA). However, the manufacturer takes into account that the retailers will share the information and hence base their pricing decisions on the pooled signal. When one compares the expected profits from the DISA with those from the UISA, the central result of the paper emerges: the manufacturers will prefer the UISA over the DISA except for two pathological cases when they will be indifferent between the two arrangements.

The paper is organized as follows. Section 2 contains the upstream information and Section 3 the downstream information sharing model. In Section 4 the profits to the manufacturers from the two institutional arrangements are compared and the basic result of the paper is presented. In Section 5 the results from a variation of the model are reported: now the retailers get the demand signals and there is a large pool of potential manufacturers. The analytics turn out to be very similar to those of the main model. Consequently the results are also similar: the retailers will always share the information themselves. Finally, Section 6 offers some concluding remarks.

## 2. Upstream Information Sharing.

The channel structures are fixed and decentralized. That is, each channel consists of a manufacturer and an independent retailer. Each of the two goods is produced exclusively by a manufacturer. A retailer only sells the goods of one manufacturer, as is often (approximately) the case for gasoline stations, car dealers, fast food chains, etc. In order to keep the analysis tractable the market

demand is assumed to be characterized by linear demand functions,

$$q_1 = a - bp_1 + dp_2$$

$$q_2 = a + dp_1 - bp_2$$

where  $q_1$  is the demand for product 1 when retail prices are  $p_1$  and  $p_2$ . By assumption  $a > 0$ ,  $b > d \geq 0$ . When  $d > 0$  the goods are substitutes; when  $d = 0$  they are independent. Notice that I rule out the possibility of goods being complements. The standard assumption of own-elasticities dominating cross-elasticities ( $b > d$ ) is made. Since the study focuses on demand information, production costs are assumed to be zero. This is equivalent to postulating constant (and equal) marginal costs which are then subsumed into the demand intercepts such that  $a$  is interpreted as net of marginal costs.

The strength of demand is assumed to be unknown to both manufacturers and retailers. This is modelled by assuming the intercept  $a$  in the demand functions to be a stochastic variable whose prior distribution is common knowledge. Let  $a \sim N(\mu, \omega^2)$ , where  $\mu > 0$  while  $\omega^2 > 0$  is finite. Manufacturer  $i$  receives an unbiased signal of  $a$  denoted  $s_i$ .

$$s_i = a + \epsilon_i$$

where  $\epsilon_i \sim N(0, \sigma^2)$ ,  $\sigma^2$  finite;  $\text{cov}(\epsilon_1, \epsilon_2) = \sigma_{12}$ ,  $0 \leq \sigma_{12} \leq \sigma^2$ ; and  $\text{cov}(a, \epsilon_i) = 0$ .

In this section the manufacturers are committed to communicate their private information to a trade association, which collects the data and transmits sufficient statistics back to the manufacturers. This is called an upstream information sharing arrangement (UISA). In concordance with the information

sharing literature, the analysis concentrates on truthful information transmission. Hence, both manufacturers and retailers always tell the truth, whether it is in their interest to do so or not. While this certainly leaves aside important issues of incentive compatibility, the assumption may not be as unrealistic as a first glance might suggest. Since knowledge about demand often will be gathered through research activities (perhaps by outside agencies), such information is relatively easy to verify.

The purpose of the information sharing arrangement is to allow better predictions of demand and the rival's price (since in equilibrium the opponent's strategy is known). Given the distributional assumptions above the mean signal  $\bar{s} = \frac{1}{2}(s_i + s_j)$  is a sufficient statistic for the posterior mean of  $a$ , which is the central estimator in this section. Call this estimator  $\alpha$ :

$$(1) \quad \alpha = E[a|s_i, s_j] = E[a|\bar{s}] = (1-h)\mu + h\bar{s}$$

$$\text{where } h = \frac{2\omega^2}{2\omega^2 + \sigma^2 + \sigma_{12}}$$

After receiving  $\bar{s}$  each manufacturer contracts with a retailer. Manufacturers and retailers are all risk neutral. Hence preference relations are determined entirely in terms of expected profits. I assume that the manufacturers have all bargaining power. This can be justified by postulating the existence of a pool of potential retailers competing for the right to sell the manufacturers' products (see e.g. Bonanno and Vickers (1988)). As a result the two actual retailers will not receive more than their reservation profit levels which are normalized to zero.

The contract between manufacturer and retailer will consist of a wholesale price and a franchise fee, both conditioned on the signal  $\bar{s}$ . Through the contract the



retailers therefore know the value of  $\bar{s}$ . In the next section the contract will depend on  $s_i$ , since there the manufacturers do not share their information. As argued by Coughlan and Wernerfelt (1989), the wholesale price charged to a retailer must be observable to the rival retailer for the strategic effect to work. Hence, by assumption the wholesale prices  $w_i$  and  $w_j$  become common knowledge after they have been signed. This assumption is, of course, quite heroic, and subject to the criticism of Coughlan and Wernerfelt.

The maximization problem of retailer  $i$  under upstream information sharing is

$$\max_{p_i} E_{\alpha}\{(p_i - w_i(\bar{s}))(a - bp_i + dp_j) - f_i(\bar{s}) \mid \bar{s}\}$$

The first order condition gives

$$-2bp_i + bw_i(\bar{s}) + E\{a|\bar{s}\} + dp_j = 0$$

Solving this, and using  $\alpha$  for  $E\{a|\bar{s}\}$ , yields equilibrium retailing prices

$$(2) \quad p_i(\bar{s}) = \frac{\alpha}{2b-d} + \frac{2b^2}{4b^2-d^2}w_i(\bar{s}) + \frac{bd}{4b^2-d^2}w_j(\bar{s})$$

The corresponding output of firm  $i$  is

$$(3) \quad q_i(\bar{s}) = (a - \alpha) + \frac{\alpha b}{2b-d} - \frac{b(2b^2-d^2)}{4b^2-d^2}w_i(\bar{s}) + \frac{b^2d}{4b^2-d^2}w_j(\bar{s})$$

while the profit of retailer  $i$  will be

$$\pi_i(\bar{s}) = [p_i(\bar{s}) - w_i(\bar{s})]q_i(\bar{s}) - f_i(\bar{s})$$

The manufacturer will choose  $w_i(\bar{s})$  and  $f_i(\bar{s})$  to maximize its profit subject to the constraint that the retailer must earn nonnegative expected profit, conditional on  $\bar{s}$ . The manufacturer's problem is therefore

$$(4) \quad \begin{aligned} \max_{w_i(\bar{s}), f_i(\bar{s})} \quad & E_a\{w_i(\bar{s})q_i(\bar{s}) + f_i(\bar{s}) \mid \bar{s}\} \\ \text{s.t.} \quad & E_a\{\pi_i(\bar{s}) \mid \bar{s}\} \geq 0 \end{aligned}$$

As described above, due to the competition from the potential retailers, the constraint in (4) will be binding. This allows a reformulation of the problem (4) to

$$\max_{w_i(\bar{s})} E_a\{p_i(\bar{s})q_i(\bar{s}) \mid \bar{s}\}$$

The first order condition is

$$(5) \quad E_a\left\{ \frac{\partial p_i(\bar{s})}{\partial w_i(\bar{s})} q_i(\bar{s}) + p_i(\bar{s}) \frac{\partial q_i(\bar{s})}{\partial w_i(\bar{s})} \mid \bar{s} \right\} = 0$$

Conditional on  $\bar{s}$ , the only random element in (5) involves the term  $(a-\alpha)$  in (3), which in (5) appears in the form  $E_a\left\{ \frac{\partial p_i(\bar{s})}{\partial w_i(\bar{s})} (a-\alpha) \mid \bar{s} \right\}$ . This is zero since  $\alpha = E\{a|\bar{s}\}$ . The remainder of (5) is equivalent to the FOC of the manufacturer's problem in a simple deterministic model where the manufacturer chooses  $w_i$  to maximize channel profits. The only difference is that the posterior mean of the intercept  $\alpha$  is substituted for the actual intercept  $a$ . Deriving reaction functions from (5) and calculating the equilibrium values of the wholesale prices is then a simple exercise:

$$(6) \quad w'_i(\bar{s}) = \frac{\alpha d^2}{b(4b^2 - 2bd - d^2)} \quad i = 1, 2$$

Inserting (6) in (2) and (3) gives

$$p'_i(\bar{s}) = \frac{2\alpha b}{4b^2 - 2bd - d^2}$$

$$q'_i(\bar{s}) = (a - \alpha) + \frac{\alpha(2b^2 - d^2)}{4b^2 - 2bd - d^2}$$

Then  $f'_i(\bar{s})$  is found as  $E_a\{[p'_i(\bar{s}) - w'_i(\bar{s})]q'_i(\bar{s}) \mid \bar{s}\}$ , since  $E_a\{\pi_i(\bar{s}) \mid \bar{s}\} = 0$ .

The first lemma sums up the equilibrium contracts.

**Lemma 1.** *Under the UISA, manufacturer  $i$  will, upon receiving the mean signal  $\bar{s}$ , offer retailers the contract  $[w'_i(\bar{s}), f'_i(\bar{s})]$  where*

$$w'_i(\bar{s}) = \frac{\alpha d^2}{b(4b^2 - 2bd - d^2)} \quad i = 1, 2$$

$$f'_i(\bar{s}) = \frac{\alpha^2(2b^2 - d^2)^2}{b(4b^2 - 2bd - d^2)^2} \quad i = 1, 2$$

Notice that, in general,  $w'_i = 0$  only if  $d = 0$ , that is, if the goods are independent. In that case there is no strategic gain to the manufactures from moving the reaction curve at the retailing level. If  $d \neq 0$ ,  $w'_i = 0$  only for the probability zero event that  $\alpha = 0$ .

The resulting expected profit to each manufacturer conditional on the observation of  $\bar{s}$  can now easily be found as

$$E_a\{M'_i \mid \bar{s}\} = E_a\{p'_i(\bar{s})q'_i(\bar{s}) \mid \bar{s}\}$$



$$(7) \quad = \frac{2\alpha^2 b(2b^2 - d^2)}{(4b^2 - 2bd - d^2)^2}$$

The scenario envisaged in this paper is that manufacturers have to decide before receiving their private information whether information will be shared upstream or downstream. For this decision the relevant profit expression is not (7) but rather the unconditional expected profit  $E_s\{E_a\{M'_i|\bar{s}\}\}$ . This profit expression is the central result of this section and is stated in Lemma 2.

**Lemma 2.** *The expected profit to each manufacturer from committing to the UISA before receiving private information is*

$$E\{M'_i\} = \frac{2b(2b^2 - d^2)(\mu^2 + h\omega^2)}{(4b^2 - 2bd - d^2)^2}$$

*Proof:*  $E\{M'_i\} = E_{\bar{s}}\{E_a\{M'_i|\bar{s}\}\}$

$$\begin{aligned} &= \frac{2b(2b^2 - d^2)}{(4b^2 - 2bd - d^2)^2} E_{\bar{s}}\{\mu^2 + 2h\mu(\bar{s} - \mu) + h^2(\bar{s} - \mu)^2\} \\ &= \frac{2b(2b^2 - d^2)}{(4b^2 - 2bd - d^2)^2} [\mu^2 + h^2 \text{Var}(\bar{s})] \\ &= \frac{2b(2b^2 - d^2)(\mu^2 + h\omega^2)}{(4b^2 - 2bd - d^2)^2} \end{aligned}$$

since  $\text{Var}(\bar{s}) = E\{[\frac{1}{2}(s_i - \mu) + \frac{1}{2}(s_j - \mu)]^2\} = \frac{1}{2}(2\omega^2 + \sigma^2 + \sigma_{12}) = \omega^2/h$ .

□

### 3. Downstream Information Sharing.

In this section the manufacturers do not share their private demand information. Hence the contract between manufacturer and retailer will depend on a private signal  $s_i$ , and not the mean signal  $\bar{s}$ . The retailers learn the signals from the manufacturers through the contract and share this information via a trade association; hence this is a downstream information sharing arrangement (DISA). The manufacturers will take the information sharing among retailers into account when the contracts are signed. It is assumed that the retailers can observe each other's contract schedule so that the knowledge of the rival's signal would also give precise information about the wholesale price the rival is paying its manufacturer.

That the retailers will share the signals is here an assumption. Some justification can be found in Vives (1984) from the result that vertically integrated duopolists engaged in Bertrand competition will share demand information. However, this does not guarantee that it can be shown that the retailers in this model will always share. In fact, it may be hard to formulate a model where this problem can be analysed in a satisfactory way.

Another, and perhaps more appealing, interpretation is that the contracts become public after they are signed, and that this is taken into account by the manufacturers when designing them. When a retailer learns the contract of the rival it can infer what the signal has been, and hence knows the value of both the rival's signal and wholesale price. In a way this interpretation may be closer in spirit to the literature of vertical separation. However, for brevity of exposition I shall stay with the interpretation that retailers actively share information and contract schedules are observable. Note, however, that both interpretations are

subject to the criticism of Coughlan and Wernerfelt (1989) referred to in Section 2.

The manufacturers again have all bargaining power; hence the retailers receive zero expected profit conditional on the value of the private signal and the fact that information will be shared among the retailers.

The manufacturers' signals are distributed as described in Section 2. The contracts consist of a wholesale price and a franchise fee conditioned on the signals  $s_i$ , i.e.  $w_i(s_i)$  and  $f_i(s_i)$ . After sharing the signals, the retailers' common posterior estimate of  $a$  will be  $\alpha$  as in (1). The equilibrium at the retailing level will then be determined from the following problem.

$$\max_{p_i} E_a\{(p_i - w_i(s_i))(a - bp_i + dp_j) - f_i(s_i) \mid \bar{s}\}$$

The first order condition gives

$$-2bp_i + bw_i(s_i) + \alpha + dp_j = 0$$

The equilibrium retail prices then become

$$(8) \quad p_i(s_i, s_j) = \frac{\alpha}{2b-d} + \frac{2b^2}{4b^2-d^2}w_i(s_i) + \frac{bd}{4b^2-d^2}w_j(s_j)$$

with corresponding outputs

$$(9) \quad q_i(s_i, s_j) = (a-\alpha) + \frac{ab}{2b-d} - \frac{b(2b^2-d^2)}{4b^2-d^2}w_i(s_i) + \frac{b^2d}{4b^2-d^2}w_j(s_j)$$

The resulting profit to retailer  $i$  will be



$$\pi_i(s_i, s_j) = [p_i(s_i, s_j) - w_i(s_i)]q_i(s_i, s_j) - f_i(s_i)$$

The manufacturer chooses  $w_i(s_i)$  and  $f_i(s_i)$  to maximize its expected profit, subject to the constraint that the retailer must earn nonnegative profit conditional on  $s_i$ . Since the manufacturer does not know the rival's signal when proposing the contract, the solution concept is Bayesian-Nash. The expectations of  $a$  and  $s_j$  conditional on  $s_i$  are central elements in the manufacturer's decision:

$$E\{a|s_i\} = (1-g)\mu + gs_i \quad ; \quad g = \frac{\omega^2}{\omega^2 + \sigma^2}$$

$$E\{s_j|s_i\} = (1-t)\mu + ts_i \quad ; \quad t = \frac{\omega^2 + \sigma_{12}}{\omega^2 + \sigma^2}$$

The manufacturer's problem is

$$(10) \quad \max_{w_i(s_i), f_i(s_i)} E_{a, s_j} \{w_i(s_i)q_i(s_i, s_j) + f_i(s_i) \mid s_i\}$$

$$\text{s.t. } E_{a, s_j} \{\pi_i(s_i, s_j) \mid s_i\} \geq 0$$

As in Section 2 the problem can be reformulated since competition among potential retailers makes the constraint in (10) binding:

$$\max_{w_i(s_i)} E_{a, s_j} \{p_i(s_i, s_j)q_i(s_i, s_j) \mid s_i\}$$

The first order condition is

$$\begin{aligned} E_{a, s_j} \left\{ \frac{2b^2}{4b^2 - d^2} [(a - \alpha) + \frac{\alpha b}{2b - d} - \frac{b(2b^2 - d^2)}{4b^2 - d^2} w_i(s_i) + \frac{b^2 d}{4b^2 - d^2} w_j(s_j)] \right. \\ \left. - \frac{b(2b^2 - d^2)}{4b^2 - d^2} \left[ \frac{\alpha}{2b - d} + \frac{2b^2}{4b^2 - d^2} w_i(s_i) + \frac{bd}{4b^2 - d^2} w_j(s_j) \right] \mid s_i \right\} = 0 \end{aligned}$$

Call  $\alpha_i = E_{a,s_j}\{a|s_i\} = E_a\{a|s_i\}$ . Then

$$\begin{aligned} E_{a,s_j}\{\alpha|s_i\} &= (1-h)\mu + \frac{h}{2} s_i + \frac{h}{2} E_{a,s_j}\{s_j|s_i\} \\ &= (1-h)\mu + \frac{h}{2} s_i + \frac{h}{2} [(1-t)\mu + ts_i] \\ &= \alpha_i \end{aligned}$$

$$\text{since } g = \frac{\omega^2}{\omega^2 + \sigma^2} = \frac{h(1+t)}{2}.$$

The FOC then reduces to

$$\begin{aligned} (11) \quad & \frac{bd^2\alpha_i}{(2b-d)(4b^2-d^2)} - \frac{4b^3(2b^2-d^2)}{(4b^2-d^2)^2} w_i(s_i) \\ & + \frac{b^2d^3}{(4b^2-d^2)^2} E_{a,s_j}\{w_j(s_j) | s_i\} = 0 \end{aligned}$$

Equation (11) and its equivalent for firm  $j$  can now be solved for  $w_i(s_i)$  and  $w_j(s_j)$  which then in turn can be used to find  $f_i(s_i)$  and  $f_j(s_j)$ :

**Lemma 3.** *Under the DISA, manufacturer  $i$  will, upon receiving the private signal  $s_i$ , offer retailers the contract  $[w_i^+(s_i), \Gamma_i^+(s_i)]$  where*

$$\begin{aligned} (12) \quad w_i^+(s_i) &= \frac{d^2\mu}{b(4b^2-2bd-d^2)} + B_i(s_i - \mu) \\ \Gamma_i^+(s_i) &= \frac{(2b^2-d^2)^2\mu^2}{b(4b^2-2bd-d^2)^2} + \frac{b(4b^2+2bd-d^2)^2h\omega^2}{(8b^2-4bd^2-d^3t)^2} \\ &\quad - \frac{(8b^3+4b^2d-3bd^2-d^3)(b+d)d^2g\omega^2}{b(8b^3-4bd^2-d^3t)^2} \\ \text{with } B_i &= \frac{(2b+d)d^2g}{b(8b^3-4bd^2-d^3t)} \end{aligned}$$

*Proof:* See Appendix.

As in Section 2 interest is focused on the unconditional expected profits of the manufacturers, since the manufacturers have to decide on the type of information sharing arrangement before receiving private information.

**Lemma 4.** *The expected profit to each manufacturer from committing to the DISA before receiving private information is*

$$E\{\mathbb{M}_i^+\} = \frac{2b(2b^2 - d^2)\mu^2}{(4b^2 - 2bd - d^2)^2} + \frac{b(4b^2 + 2bd - d^2)^2 h - bd^3(4b + 3d)g}{(8b^3 - 4bd^2 - d^3)^2} \omega^2$$

$$\text{Proof: } E\{\mathbb{M}_i^+\} = E\{p_i^+(s_i, s_j)q_i^+(s_i, s_j)\}$$

$$\begin{aligned} &= E\left\{\left[\frac{2\mu b}{4b^2 - 2bd - d^2} + \frac{(4b^2 + 2bd - d^2)^{\frac{h}{2}} + d^2 g}{8b^3 - 4bd^2 - d^3 t} (s_i - \mu)\right.\right. \\ &\quad \left.+ \frac{(4b^2 + 2bd - d^2)^{\frac{h}{2}}}{8b^3 - 4bd^2 - d^3 t} (s_j - \mu)\right] \times \left[(a - \alpha) + \frac{(2b^2 - d^2)\mu}{4b^2 - 2bd - d^2}\right. \\ &\quad \left.+ \frac{b(4b^2 + 2bd - d^2)^{\frac{h}{2}} - (b + d)d^2 g}{8b^3 - 4bd^2 - d^3 t} (s_i - \mu) + \frac{b(4b^2 + 2bd - d^2)^{\frac{h}{2}}}{8b^3 - 4bd^2 - d^3 t} (s_j - \mu)\right]\bigg\} \end{aligned}$$

Using that  $E\{(s_i - \mu)^2\} = \omega^2 + \sigma^2$  ;  $E\{(s_i - \mu)(s_j - \mu)\} = \omega^2 + \sigma_{12}$  and  $E\{(a - \alpha)(s_i - \mu)\} = 0$ , this reduces to

$$\begin{aligned} E\{\mathbb{M}_i^+\} &= \frac{b(4b^2 + 2bd - d^2)^{\frac{h}{2}} - (4b^2 + 2bd - d^2)d^3 \frac{h\alpha}{2}}{(8b^3 - 4bd^2 - d^3 t)^2} (2\omega^2 + \sigma^2 + \sigma_{12}) \\ &\quad - \frac{(b + d)d^4 g^2}{(8b^3 - 4bd^2 - d^3 t)^2} (\omega^2 + \sigma^2) \end{aligned}$$

Now,  $\frac{h^2}{2} (2\omega^2 + \sigma^2 + \sigma_{12}) = h\omega^2$  ;  $\frac{hg}{2} (2\omega^2 + \sigma^2 + \sigma_{12}) = g\omega^2$  and  $g^2(\omega^2 + \sigma^2)$



$= g\omega^2$ . Then Lemma 4 follows immediately.  $\square$

#### 4. Comparison of Profits.

In Sections 2 and 3 the expected profits to the manufacturers from committing to upstream and downstream information sharing arrangements were calculated. Now these profit expressions are compared to establish the central result of this paper.

**Proposition.** *The expected profit to each manufacturer from committing to the UISA is never smaller than the expected profit from committing to the DISA. Whenever the demand signals are less than perfectly correlated and the goods are substitutes, the UISA yields strictly greater expected profit.*

*Proof:* The Proposition is true if and only if

$$(13) \quad \frac{2b(2b^2-d^2)h\omega^2}{(4b^2-2bd-d^2)^2} \geq \frac{b(4b^2+2bd-d^2)^2h - bd^3(4b+3d)g}{(8b^3-4bd^2-d^3)^2} \omega^2$$

Using that  $g = \frac{h(1+t)}{2}$  both  $\omega^2$ ,  $h$  and  $g$  can be eliminated. Define  $f(t)$  by

$$f(t) = [64b^5d^3 + 16b^4d^4 - 64b^3d^5 - (8t+4)b^2d^6 + 16bd^7 + (4t-3)d^8]t$$

Then tedious manipulations show that (13) is true if and only if  $f(t) \leq f(1)$ . From the definition of  $t$ ,  $t \in R_t = [\frac{\omega^2}{\omega^2 + \sigma^2}, 1] \subset [0, 1]$ . Obviously, if  $d = 0$   $f(t) = f(1) = 0$  for all  $t \in R_t$ . Assume  $d > 0$ . Then  $df/dt > 0$  for all  $t \in R_t$ . Hence,  $f(t) < f(1)$  for all  $t \in R_t \setminus \{1\}$ , i.e. for all  $\sigma_{12} < \sigma^2$ .  $\square$

When the goods are independent ( $d=0$ ) the two arrangements yield the same expected profit to the manufacturer. Since there are then no strategic effects, the only important issue left is the precision of the signal on which the retail pricing decision is made. However, under both arrangements the price is determined on the basis of the pooled signal  $\bar{s}$  and is therefore the same. It is equally obvious to see that the two arrangements yield equal profits when the signals are perfectly correlated ( $\sigma_{12}=\sigma^2$ ): information sharing is meaningless since the opponent's signal yields no new information.

The intuition why the manufacturers otherwise want to share the information themselves can best be understood by appealing to the results of Vives (1989, Lemma 3). He shows that when reaction curves are upward sloping the expected profits of a firm increases with the share of its own information that it makes available to its rival. Since expected profits are always increasing in the amount of information available to a firm itself, it follows that a situation where both firms share information must dominate one where they do not share.

The comparison reflected in the Proposition can be interpreted as the result of comparing information sharing (UISA) with not sharing (DISA) in a model with upward sloping demand functions. Reaction functions are upward sloping, as seen from  $\partial w_i / \partial E_{a,j} w_j > 0$  in (11), since the manufacturers are interested in easing the retail level competition by responding positively if the rival sets a higher wholesale price. Hence, the Proposition corresponds with the intuition gained from Vives's Lemma 3.

## 5. Dominant Retailers.

In this section I will describe an extension of the analysis to a market where the retailers, when the terms of the contracts are decided, possess the bargaining power assigned to the manufacturers in the previous sections. Furthermore, the retailers now receive the demand signals. The objective of this variant of the model is to investigate whether it is the position in the chain from manufacturer to consumer which determines where the information will be shared, or whether it is rather the case that the agents who receive the information will want to share it themselves, be they manufacturers or retailers.

From an applied point of view the model in this section is relevant for markets where large retailers dominate the relationship with their producers, e.g. because the manufacturing process can be performed by several potential producers. An example could be large supermarket chains buying products to be sold under the supermarket's name.

As the model is very similar to the one presented in the preceding sections I shall only describe the set-up and results; interested readers can find the details in Chapter 4 in Albaek (1991). Assume that there are two retailers who each contract with one manufacturer chosen from a large pool of potential manufacturers. The competition among these potential manufacturers ensures that the retailers can extract all profits from their chosen manufacturers via a lump sum fee. Hence the two manufacturers in equilibrium receive zero expected profits. The demand functions and the stochastic intercept are as described in Section 2. However, here the retailers receive the signals and have to decide whether to share the information among themselves or pass it on to the manufacturers so that they can share it.



The contracting between retailers and manufacturers is assumed to take place in the following way: the two retailers simultaneously offer contracts  $[m_i, l_i]$ ,  $[m_2, l_2]$  where  $m_i$  is the margin that retailer  $i$  will take over the wholesale price decided by manufacturer  $i$ , while  $l_i$  is a lump sum fee that manufacturer  $i$  will pay retailer  $i$ . The retailers can credibly commit to the margins; hence manufacturer  $i$  knows that, given  $m_i$ , a wholesale price of  $w_i$  will lead to a retail price of  $p_i = m_i + w_i$ . The contracts will depend on the information available to the retailers when the contracts are offered. If the retailers share the information themselves the contracts will depend on the pooled signal  $\bar{s}$ , while they will be functions of the private signals  $s_1$  and  $s_2$  if the retailers leave the information sharing to the manufacturers.

Somewhat surprising, it turns out that the analytics of this model are almost completely identical to those of Sections 2 and 3. In particular, if the retailers share the information themselves their equilibrium expected profits are identical to those of the manufacturers in Section 2; if the retailers in this section choose not to share information they will receive the same expected profits as the manufacturers in Section 3.

The main result from the extension described here must therefore be equivalent to the proposition in Section 4: When retailers receive the private demand information and competition among potential retailers drives the expected profits of the manufacturers to zero, the expected profit to each retailer from committing to sharing the information themselves is never smaller than the expected profit from committing to letting the manufacturers share the information. Whenever the demand signals are less than perfectly correlated and the goods are substitutes, sharing the information among themselves yields strictly greater profits to the retailers than leaving the sharing to the



manufacturers.

## 6. Conclusion.

This paper has analysed a particular aspect of information transmission in vertically separated industries. The central result of the paper is clear: in a differentiated Bertrand duopoly model where manufacturers receive private demand information, they get higher profits from upstream than from downstream information sharing. Thus they should share their information themselves, rather than pass it on to their retailers in the knowledge that they will share it. The paper thus predicts that under these circumstances one should expect to find that trade associations acting as information sharing devices proliferate at the manufacturing rather than at the retailing level. The variation in Section 5 clarifies the origin of this result: in the main model it is the fact that the manufacturers receive the information which allows the prediction that the manufacturers will share the information. In the model in Section 5 the retailers receive the signals and the analysis shows that they will then share the information themselves. Thus, if information sharing is beneficial the agents who receive the information will share it. They will not pass it on to other channel members in the hope that the competition conditional on the information will be eased.

The information structure of the model is quite special. It is most adequate for products where manufacturers sell through retailers in a number of (separate) local markets, but where the variations in demand from market to market are quite small. Hence, in the main model the manufacturers support research on the general tendency of demand, while the retailers' knowledge about their local

markets is relatively unimportant when contracts are negotiated.

Recently, other authors have taken the opposite approach to the question of vertical restraints with incomplete information. Rey and Tirole (1986) assume that retailers through their local knowledge will possess superior information about the economic environment. However, this knowledge is acquired after the contracts are signed. Hence, the relationship between manufacturer and retailer is analysed as an agency problem where manufacturers choose contracts in a way that maximizes their expected profits under the constraint that the contract must offer retailers nonnegative (ex ante) expected utility (retailers may be risk averse in their analysis). Gal-Or (1988) assumes, in an informational set-up similar to that of Rey and Tirole, that retailers must earn nonnegative profits for every state of nature. In her model, first manufacturers choose either a franchise fee arrangement or a retail price maintenance scheme. In both cases terms of trade will depend on the state of nature. Next the retailer learns the state of nature and communicates this to the manufacturer. In order that the retailer will report the true state of nature, the contracts must satisfy certain incentive compatibility constraints.

The flow of information between manufacturers and their retailers is a fascinating object for study. In general, both parties will possess information which is valuable to the other, and which ought to influence their contract. The manufacturer will possess information about the product itself and estimates of the general state of demand for the product. However, the retailer will have superior knowledge of the local market. At the same time, both manufacturers and retailers may have incentives to communicate their information to their competitors. Much work needs to be done in order to enhance our understanding of the communication between the various agents in such a situation.

### Appendix: Proof of Lemma 3.

Basar (1978) has shown that the unique Bayesian equilibrium in this type of model consists of strategies affine in the private signals  $s_i$  and  $s_j$  (see his Theorem 3). Therefore, assume that manufacturer  $j$ 's strategy is affine in the signal  $s_j$ :

$$w_j(s_j) = A_j + B_j s_j$$

Then

$$E_{s_j}\{w_j(s_j)|s_i\} = A_j + B_j E_{s_j}\{s_j|s_i\} = A_j + B_j(1-t)\mu + B_j t s_i$$

Substitute this and (1) into (11) to get

$$(A1) \quad w_i(s_i) = \frac{d^2(2b+d)(1-g)\mu}{4b^2(2b^2-d^2)} + \frac{d^2(2b+d)g}{4b^2(2b^2-d^2)} s_i + \frac{d^3 A_j}{4b(2b^2-d^2)} \\ + \frac{d^3 B_j(1-t)\mu}{4b(2b^2-d^2)} + \frac{d^3 B_j t}{4b(2b^2-d^2)} s_j$$

Since manufacturer  $i$ 's strategy is also affine, it follows from (A1) that

$$(A2) \quad A_i = \frac{d^2(2b+d)(1-g)\mu + bd^3 B_j(1-t)\mu + bd^3 A_j}{4b^2(2b^2-d^2)}$$

$$(A3) \quad B_i = \frac{bd^3 B_j t}{4b^2(2b^2-d^2)} + \frac{d^2(2b+d)g}{4b^2(2b^2-d^2)}$$

Inserting the symmetrical expression for  $B_j$  in (A3) gives the expression for  $B_i$  in Lemma 3. Using this in (A2), and the symmetry of  $A_i$  and  $A_j$ , leads after tedious manipulations to

$$A_i = \frac{d^2 \mu}{b(4b^2 - 2bd - d^2)} - B_i \mu$$

This result conforms with the type of decision strategies described by Basar. Inserting (23) in (8) and (9) gives

$$(A4) \quad p_i^*(s_i, s_j) = \frac{2\mu b}{4b^2 - 2bd - d^2} + \frac{(4b^2 + 2bd - d^2)^{\frac{h}{2}} + d^2 g}{8b^3 - 4bd^2 - d^3 t} (s_i - \mu) \\ + \frac{(4b^2 + 2bd - d^2)^{\frac{h}{2}}}{8b^3 - 4bd^2 - d^3 t} (s_j - \mu)$$

$$(A5) \quad q_i^*(s_i, s_j) = (a - \alpha) + \frac{(2b^2 - d^2)\mu}{4b^2 - 2bd - d^2} + \\ (s_j - \mu) \frac{b(4b^2 + 2bd - d^2)^{\frac{h}{2}} - (b + d)d^2 g}{8b^3 - 4bd^2 - d^3 t} (s_i - \mu) + \frac{b(4b^2 + 2bd - d^2)^{\frac{h}{2}}}{8b^3 - 4bd^2 - d^3 t}$$

Then (12) is found as  $E_{a, s_j}\{[p_i^*(s_i, s_j) - w_i^*(s_i, s_j)]q_i^*(s_i, s_j)\}$  using (11), (A4) and (A5).

□



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